

Member Options and how it relates to your schemes long-term strategy

17 June 2025





What we are going to talk about

Why now?

Big data and trends

How are you supporting members?

Insights from 250 clients

How might it change?

The views of 10 insurers

Live cases

How schemes are taking different approaches

Questions

What do you want to know?



Why now?

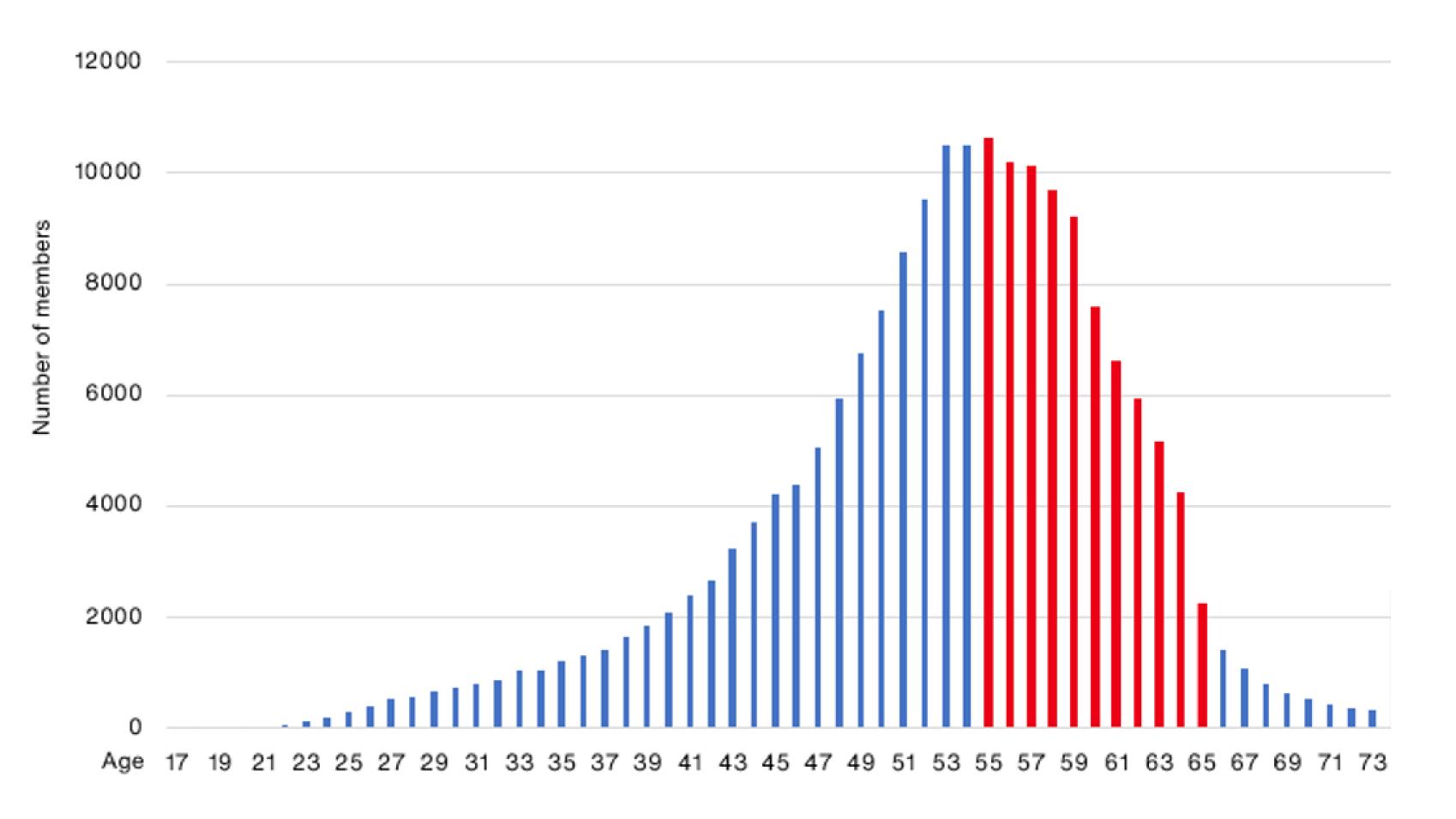






Demography is destiny....

We are in the peak period of members making retirement decisions



Source: Aon administered pension schemes



Someone retires or transfers every hour of every day

Rachel Reeves Refunds (RRR)

£160bn surplus

Low dependency basis

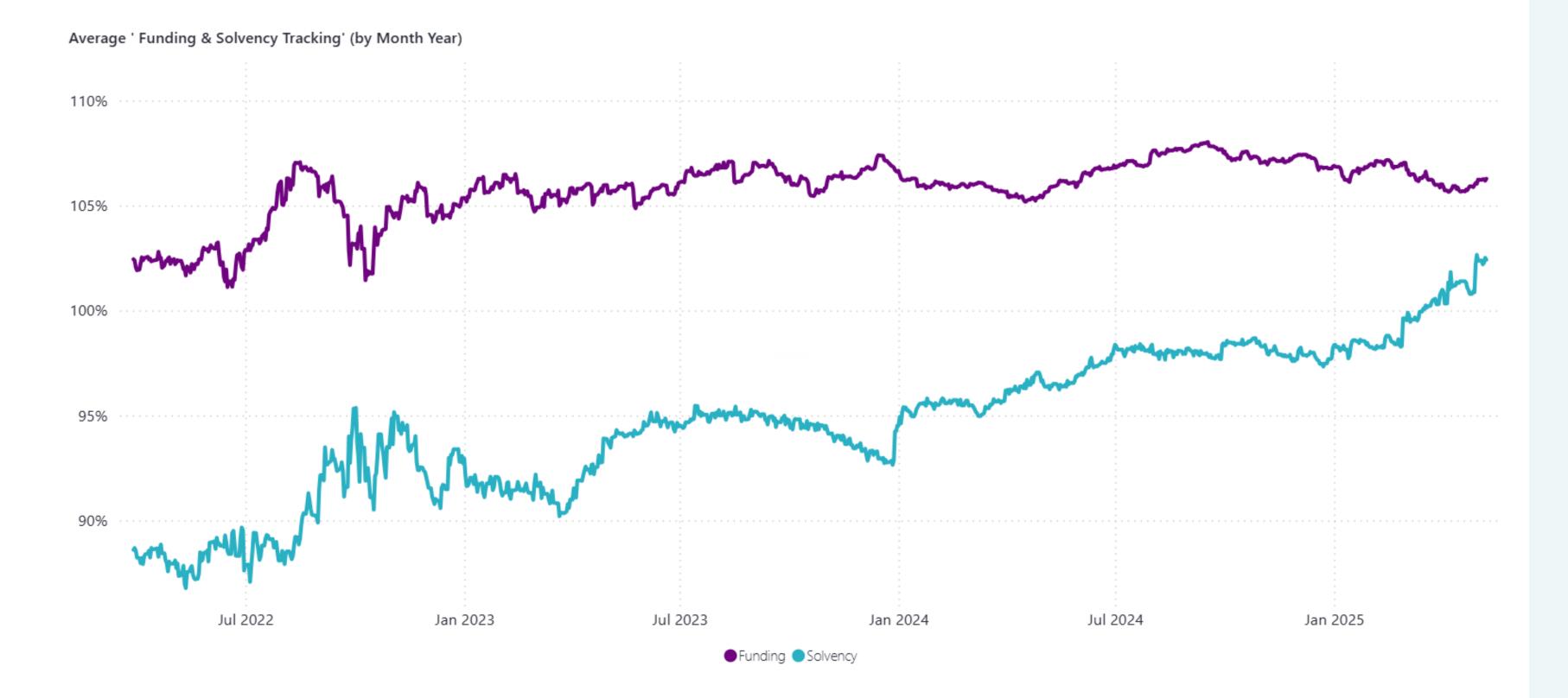
3 in 4 defined benefit schemes in surplus

£40bn out?





For how long are they "your" members?



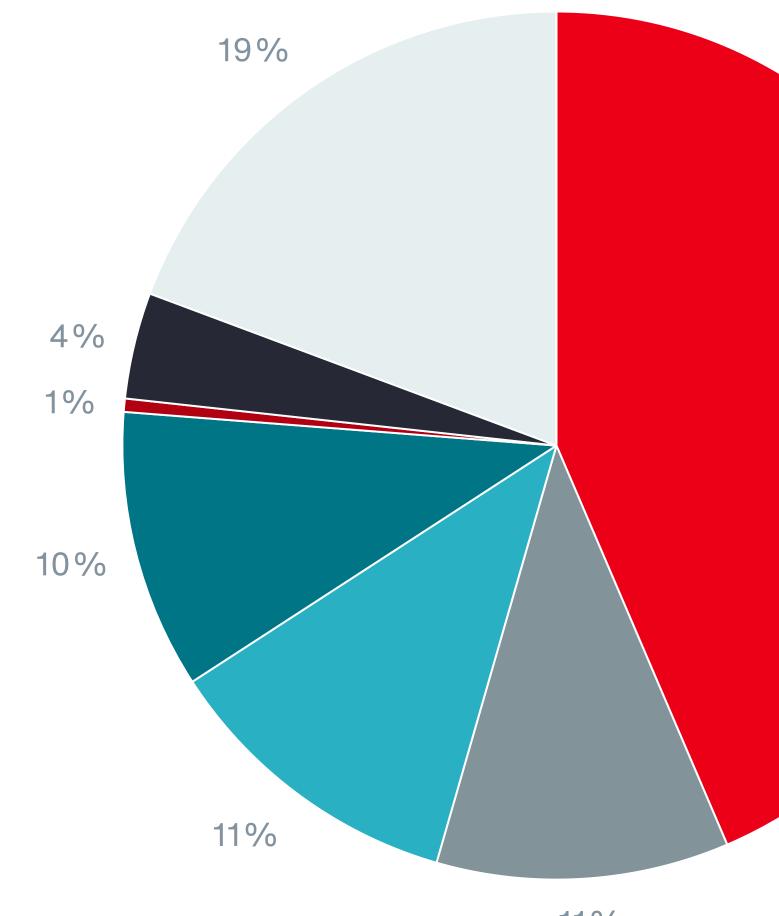
Source: Aon data from 372 schemes, tracking £226bn assets



Nearly 15% improvement in average solvency funding level

75% of schemes are funded to at least 90% on solvency

So...what does the endgame look like?



11%

Aon 2025 endgame survey

AON

Buy-out or full buy-in (once affordable)

- Run-on to complete settlement readiness actions with a view to buy-out when ready
- Run-on for a period beyond that needed for settlement then consider buy out in future
- Run-on indefinitely

44%

- Commercial consolidator/Superfund
- Deliberately staying flexible
- Undecided



What changes for members and when?

Running-on	Buy-in
Member experience driven by Trustee / Sponsor	Member experience driven by Trustee / Sponsor, with regard to insurer position



Buyout

Member experience driven by the insurer

The options / support available will differ after a transaction

Terms on available options will be different pre/post transaction



How are trustees & sponsors supporting members?







People Aren't Dumb. The World is Hard"

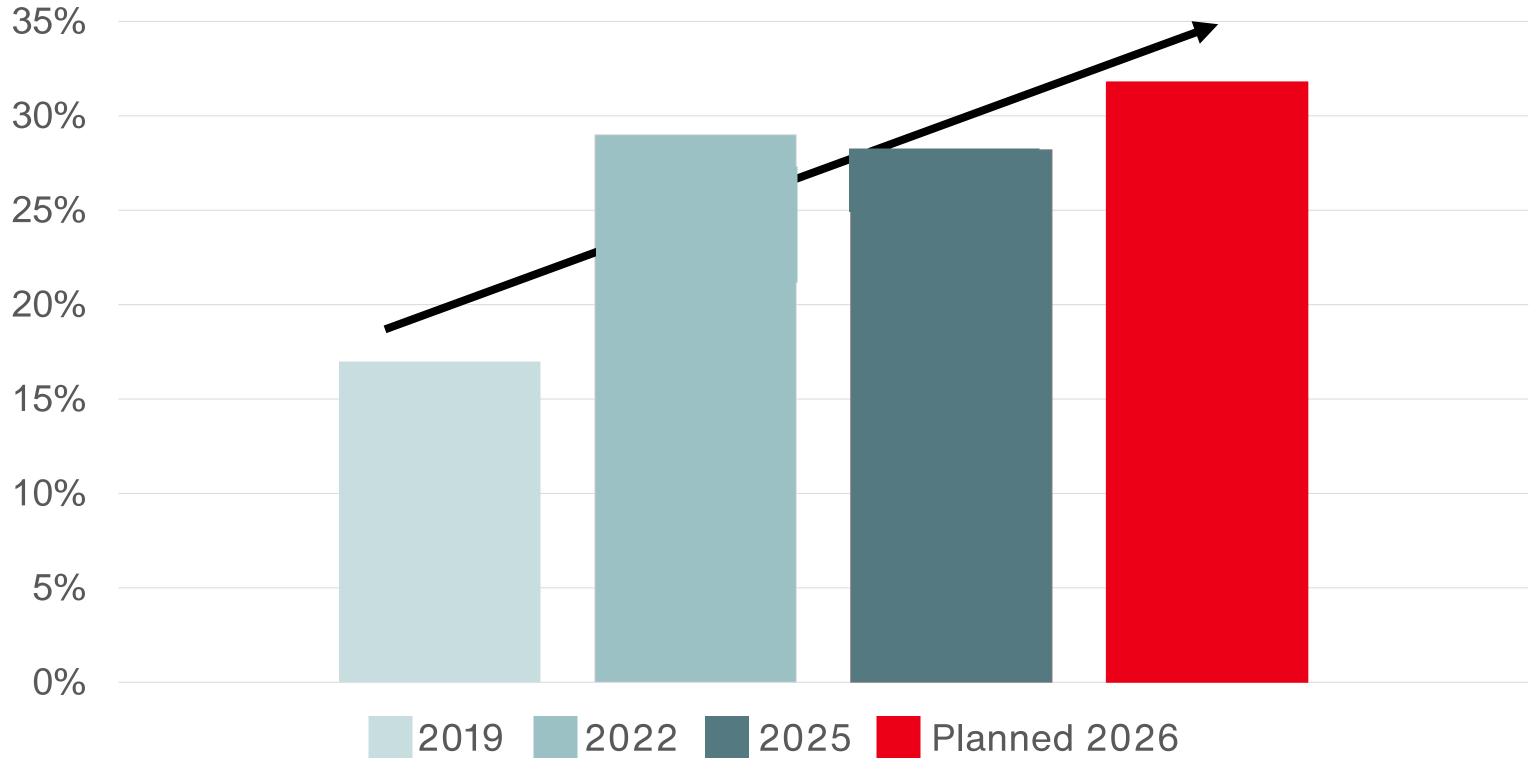






More support for members

Providing personalised figures with online modeller and/or financial advice



Source: Aon Member Option Surveys 2019 - 2025



A closer look at IFA support

65% Fully Paid-for advice

25% Preferred IFA not paid for

10% Subsidised advice

Source: Aon 2025 Member Options and Support Survey

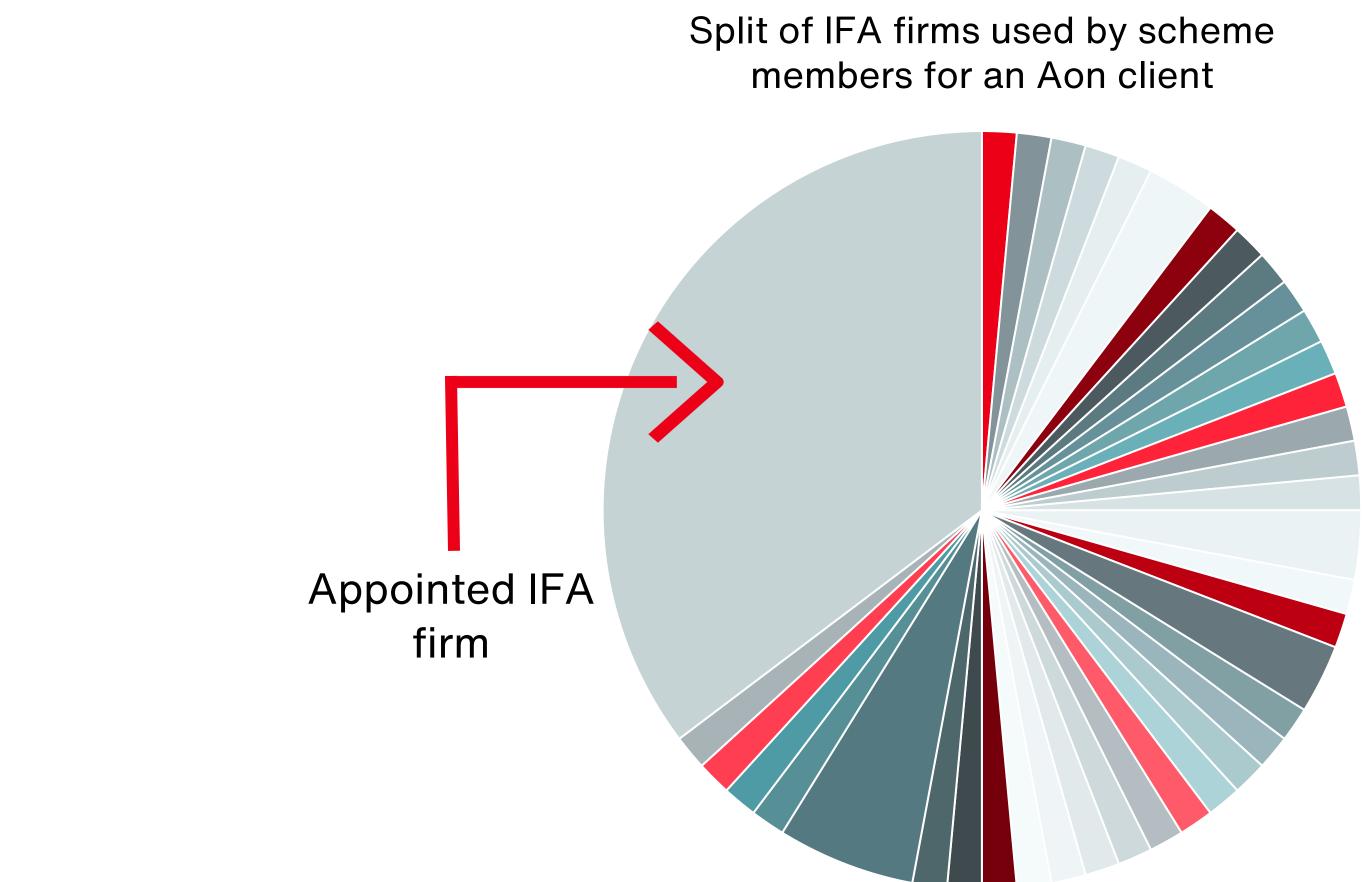




Speed

Protection

Making an impact

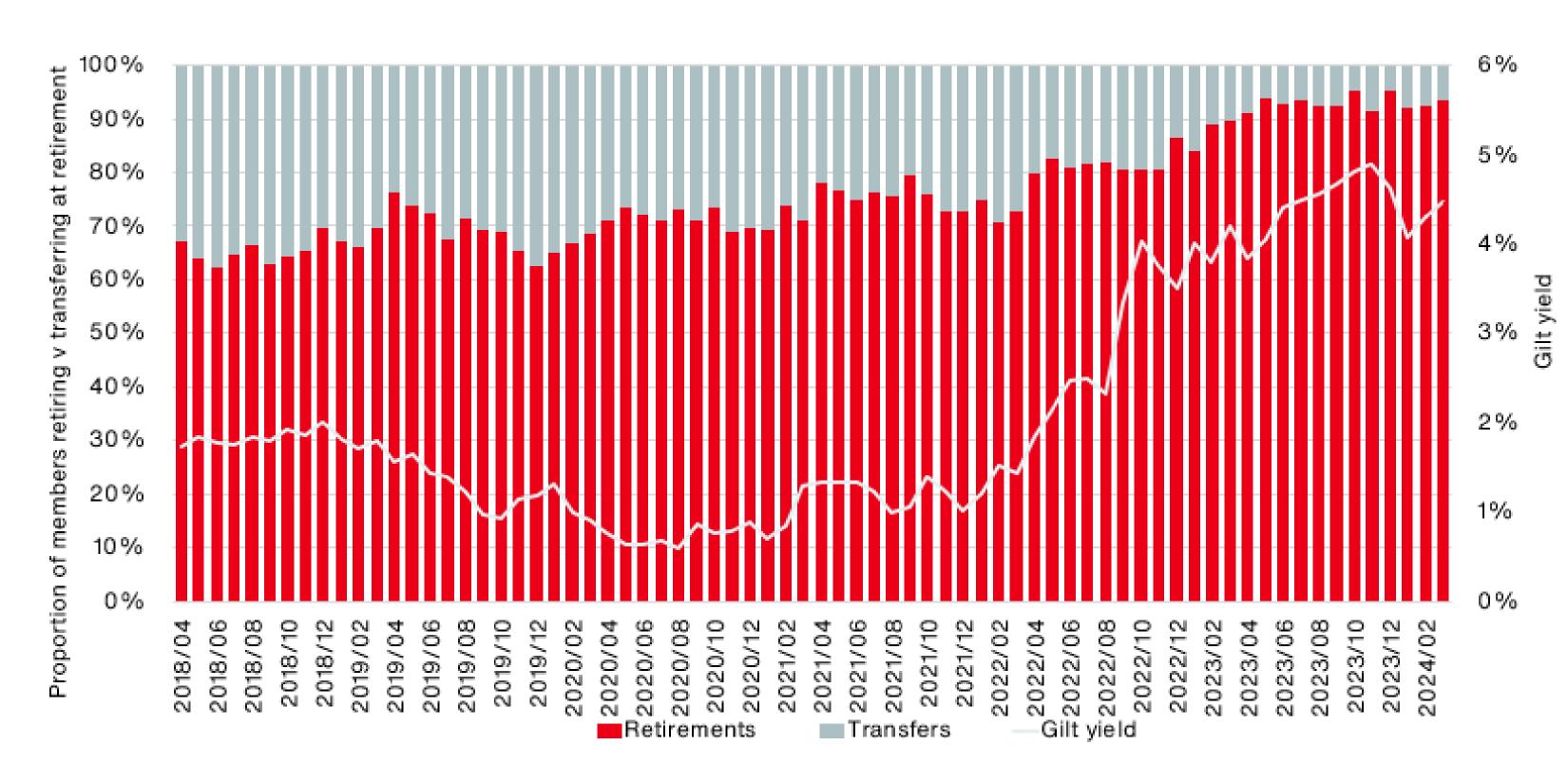




Source: Aon client

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Less transfers, more options



The graph above shows the number of BAU transfers each quarter from Aon-administered schemes and the gilt yield at the end of each quarter



30%

of schemes to offer additional options at retirement, such as PIE or BPO in next 12 months

36%

Average take up of <u>PIE</u> at retirement option

55%

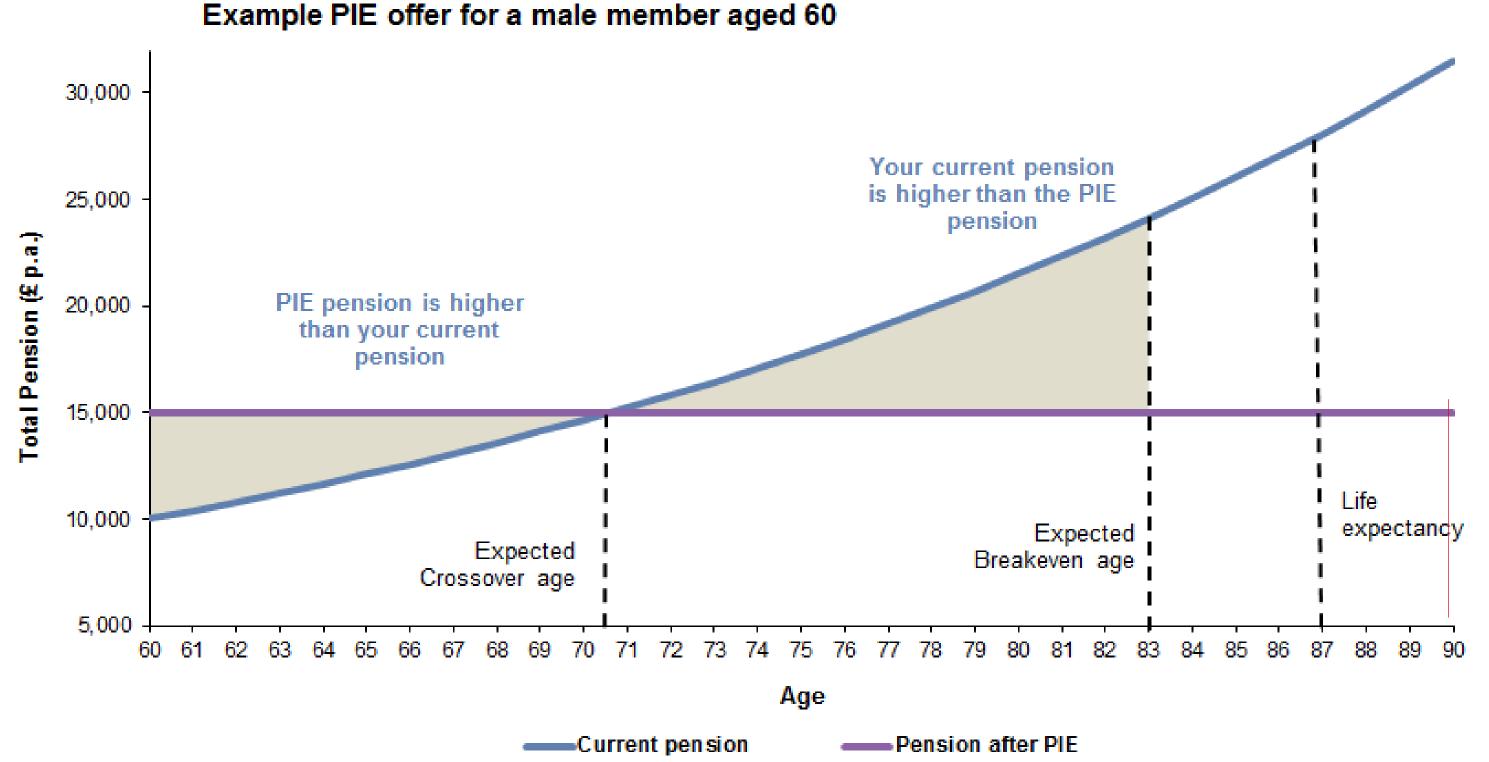
Average take up of <u>BPO</u> at retirement option

Based on Aon experience



What is a Pension Increase Exchange?

increasing pension



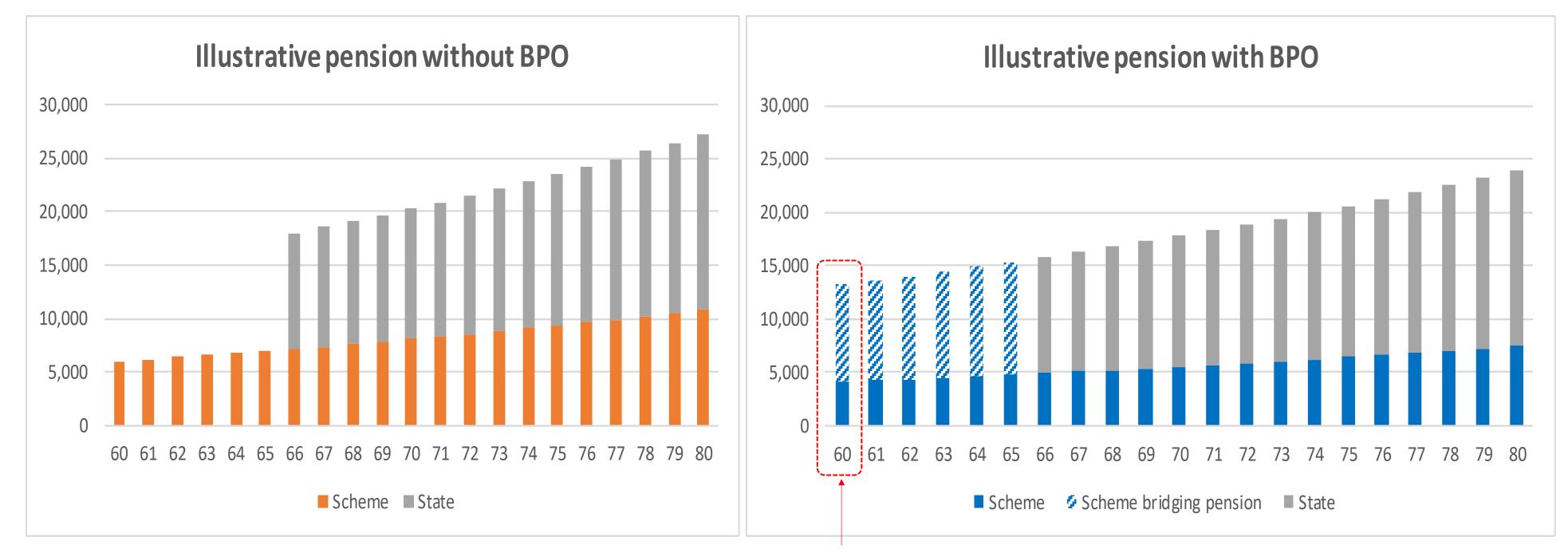


...the chance to exchange current inflation-linked pension for a higher level of non-

- **Initial pension is** higher
- ...as a result tax free cash is higher
- **Generally limited to Pre97 pension** (non-statutory pension increases)

What is a Bridging Pension Option (BPO)?

A Bridging Pension Option (BPO) provides members with a higher starting pension which reduces at State Pension Age to provide members with greater flexibility and a smoother total income when combined with the state pension.



Note: The chart is illustrative



The higher starting pension typically used when calculating the maximum permitted tax-free cash





How might it change?

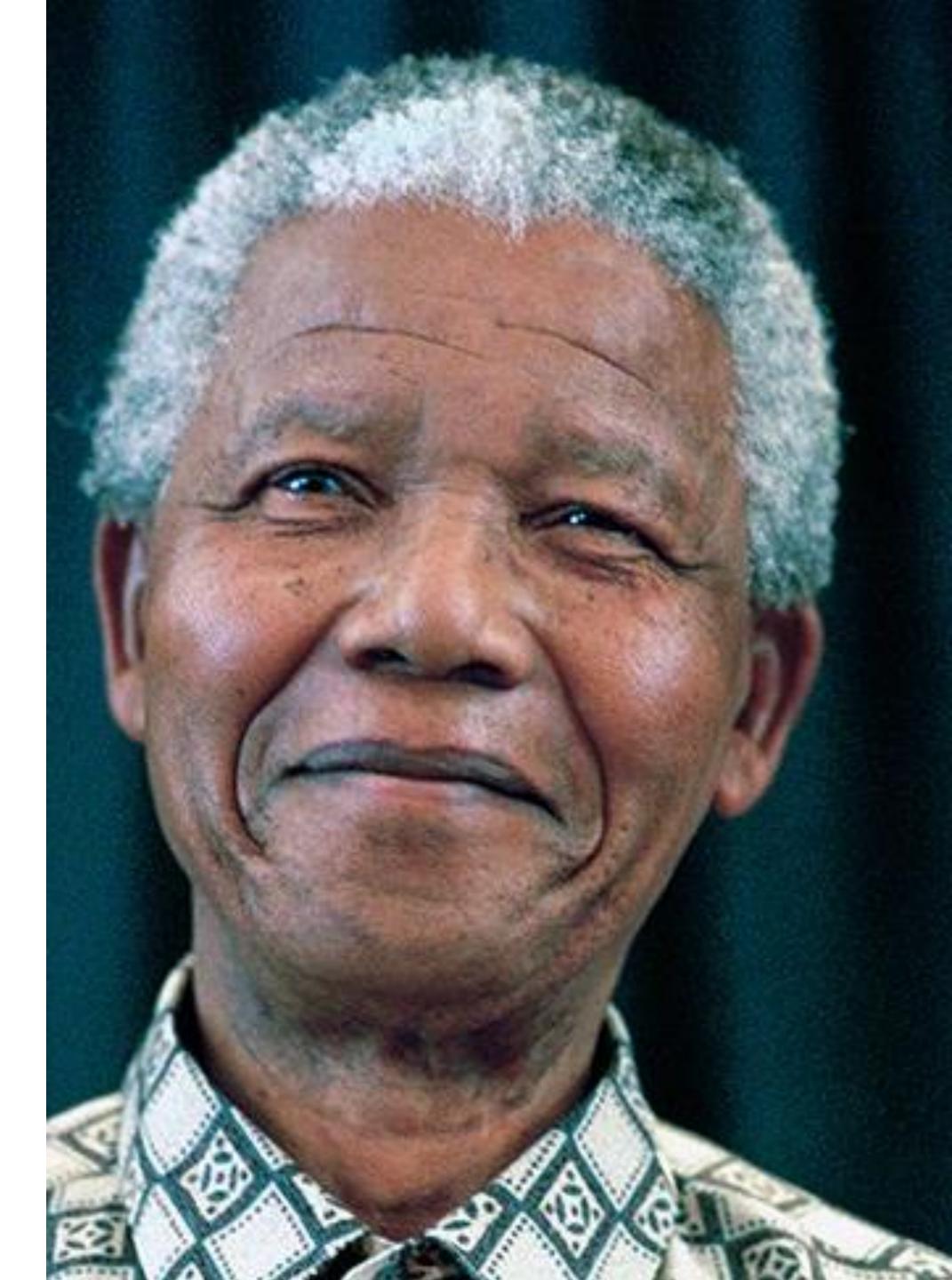






Education is the most powerful weapon which you can use to change the world"





Insurer member experience thoughts and priorities

Member feedback Develop member experience offering admin s Communications Support





Digital tools

Vulnerable customers

n Commitment to members

Priority





Insurer survey responses – from 10 insurers

Question: "If approached to quote for a transaction within the next 12 months, would you expect to quote to offer the following options to members at retirement post-buy-out?"

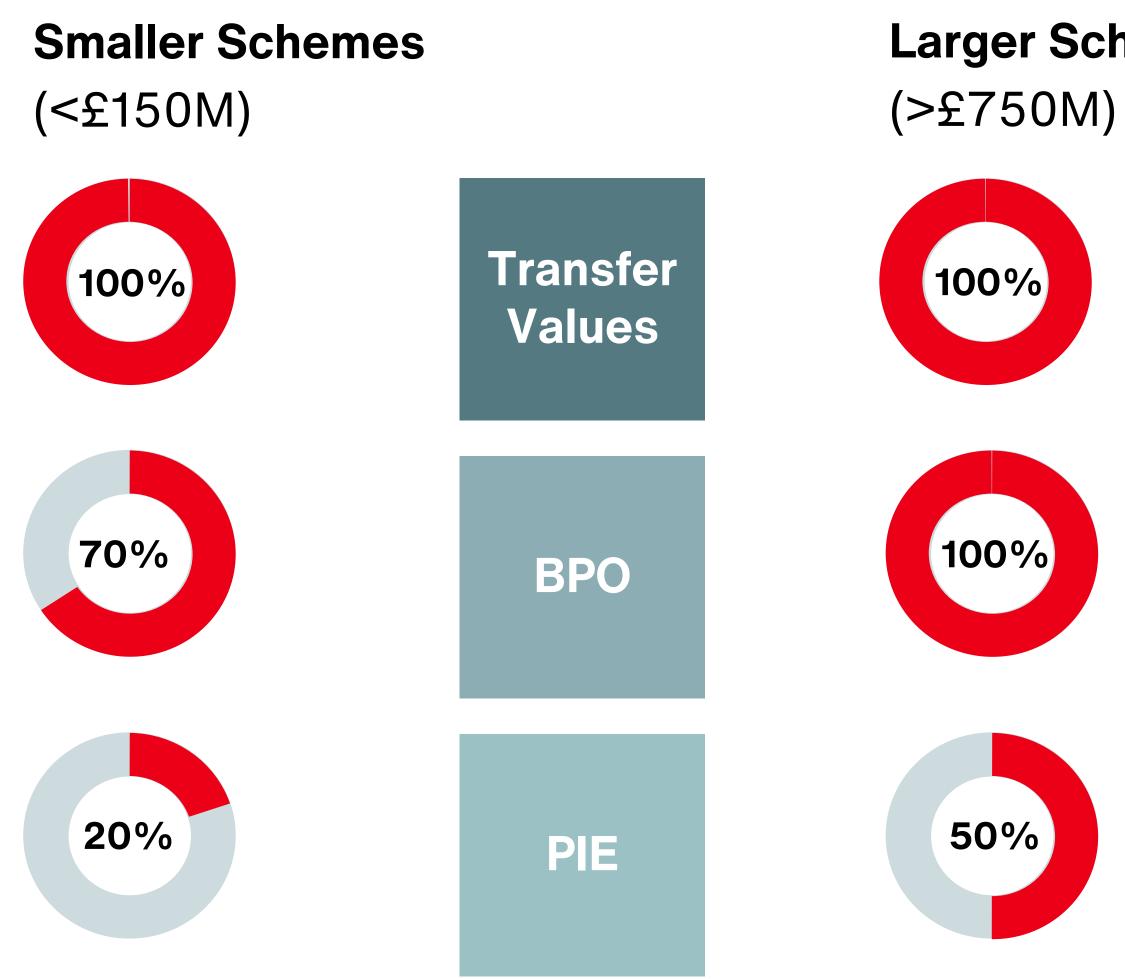
	Insurer 1	Insurer 2	Insurer 3	Insurer 4	Insurer 5	Insurer 6	Insurer 7	Insurer 8	Insurer 9	Insurer 10	
Transactions <£150M											
TV*	\checkmark										
PIE	×	×	×	×	×	×	×	\checkmark	\checkmark	×	
BPO	\checkmark	\checkmark	\checkmark	×	×	×	\checkmark	\checkmark	\checkmark	\checkmark	
Transactions £150M - £750M											
TV*	\checkmark										
PIE	×	×	×	×	\checkmark	×	×	\checkmark	\checkmark	×	
BPO	\checkmark	\checkmark	\checkmark	×	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
Transactions > £750M											
TV*	\checkmark	N/A	N/A								
PIE	×	×	×	\checkmark	\checkmark	×	\checkmark	\checkmark	N/A	N/A	
BPO	\checkmark	N/A	N/A								

* Either quoted automatically in retirement packs or available via admin self-service tools.





Insurers current at-retirement offerings





Larger Schemes

Source: Aon 2025 Member Options insurer Survey



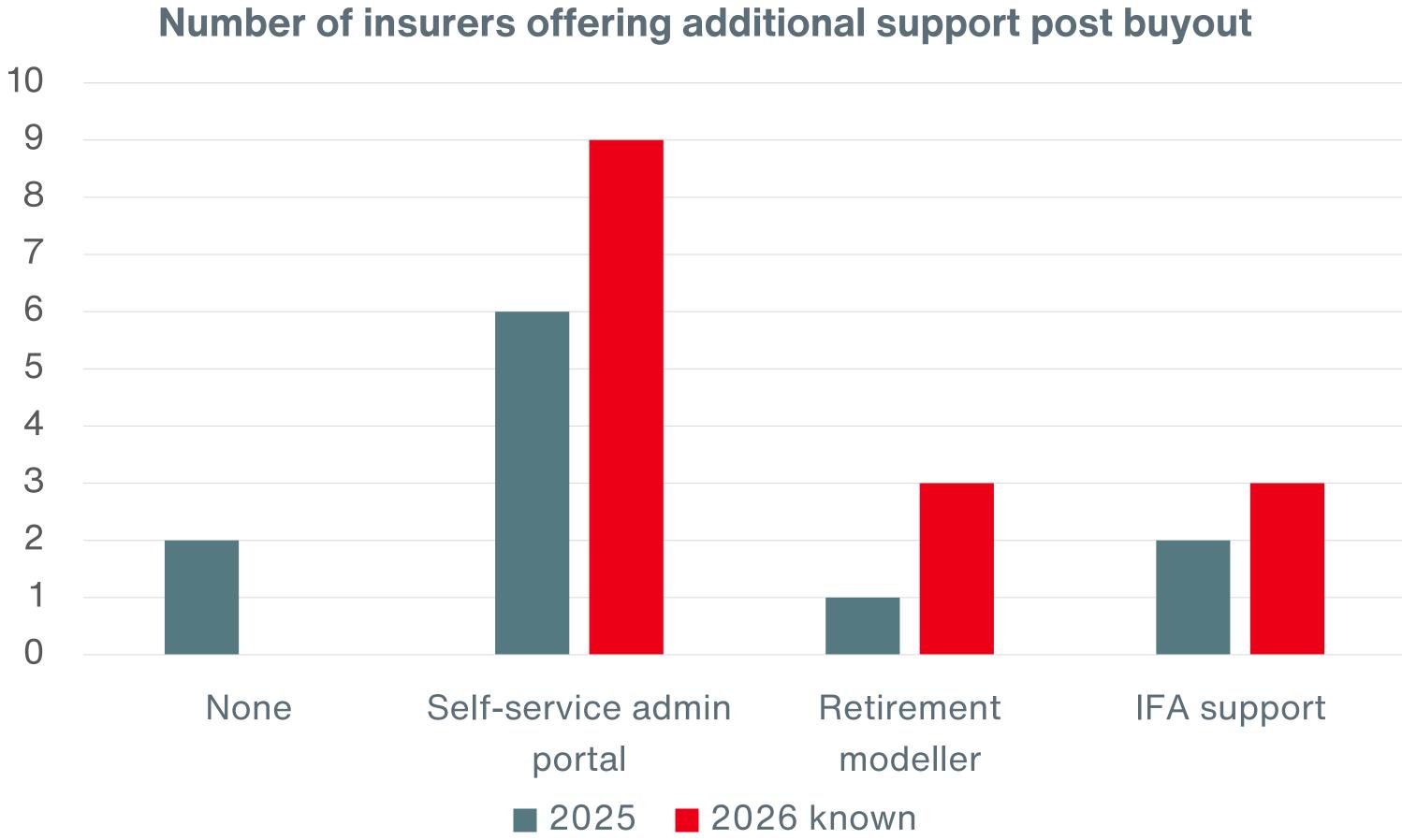
Size of scheme makes a difference

Opportunities for smaller schemes to negotiate

BPO more popular, but market moving on PIE



Additional support offered by insurers

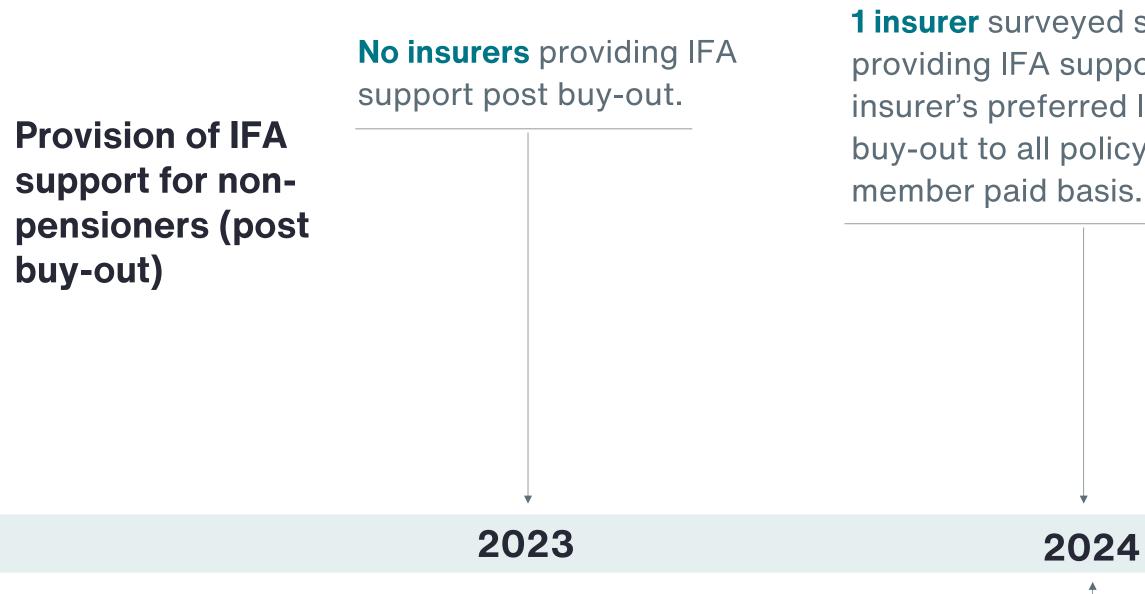


Source: Aon 2025 Member Options insurer Survey





Insurer survey responses – IFA support IFA support – key area of most focus from member support perspective



Appetite to keep **IFA** support post buy-out

33% of the insurers surveyed were asked by schemes whether they have capacity to offer IFA support post buy-out.

2024



1 insurer surveyed started providing IFA support via insurer's preferred IFA firm post buy-out to all policyholders on a

1 insurer provides IFA support post buy-out to all policyholders on a member paid basis.

1 insurer surveyed can facilitate sponsorfunded IFA advice.

2 insurers are actively considering providing IFA advice

1 insurer would actively consider providing IFA advice for transactions >£1bn

2025

60% of the insurers surveyed have been asked by schemes whether they have capacity to offer IFA support post buy-out.





Live cases







So what do you do?

Run on

Invested heavily in member options and support

Solvency surplus, but large non-pensioner population

Retain control and efforts to drive more engagement





Transact

Strategy to buy-out

Used data to assess popularity of options and support

Retained BPO post buyout, communicating change to members

25

Key takeaways

Link member strategy with your endgame discussions

2 Members place huge value on options and support

3 Engage with insurers earlier – rapidly evolving area











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